

Marubeni

Marubeni Europe plc

Report and Financial Statements

31 March 2026

Registered No. 01885084

CONTENTS

Corporate information	2
Strategic report	3
Directors' report	7
Statement of directors' responsibilities	9
Independent auditor's report	10
Income Statement	14
Statement of Other Comprehensive Income	15
Statement of Changes in Equity	16
Balance Sheet	17
Notes to the financial statements	19

CORPORATE INFORMATION

DIRECTORS

Y Yokota (appointed 01/04/2026)

Y Sato (appointed 01/04/2025)

K Ishii (appointed 01/04/2024)

SECRETARY

M Hammill

AUDITORS

Ernst & Young LLP

1 More London Place

London SE1 2AF

REGISTERED OFFICE

95 Gresham Street

London

United Kingdom

EC2V 7AB

The directors present their strategic report for the year ended 31 March 2026.

PRINCIPAL ACTIVITIES

The Company's principal activities during the year continued to be international trading in a broad range of consumer goods and other commodities, as well as activities in the power, plant, energy, transportation and industrial machinery sectors. The Company also holds share participations in a number of group companies operating in diverse business fields and engaged in a variety of projects. The principal activities and operations of the Company are expected to continue as described above.

BUSINESS REVIEW

Marubeni Europe plc (the "Company"), a wholly owned subsidiary of Marubeni Corporation, is headquartered in London, England.

The Company's profit for the year, after taxation, is £16,839,000 (2025: £21,215,000) and was achieved despite the impacts of increased inflation in Europe, the war in Ukraine, or the conflict in the Middle East. The Company had no customers or suppliers in either Ukraine or Russia within the period and, to date, the war has not had an impact on operations.

Key performance indicators

The Company's key financial and other performance indicators during the year were as follows:

	2026	2025	Change
	£'000	£'000	%
Turnover	40,817	52,234	(21.9%)
Gross profit	26,213	25,611	2.3%
Net interest earned (including dividend income)	15,261	19,603	(22.1%)
Operating profit	18,480	23,142	(20.1%)
Profit after tax for the year	16,839	21,215	(20.6%)
Shareholder's equity	172,923	174,687	(1%)
Average number of employees (including secondees)	82	81	1.2%

The decrease to Turnover of £11,417,000 (21.9%) was mainly due to decreases in sales for the Food Unit. The increase in Gross profit from £25,611,000 to £26,213,000 was primarily due to more service commission income being received from the Parent Company. The decrease in Operating profit of £4,662,000 to £18,480,000 was mainly due to a decreased income from shares in group undertakings. There was a decrease in Shareholder's equity of £1,764,000 which was after a dividend of £21,215,000 being declared and paid in the period.

PRINCIPAL RISKS AND UNCERTAINTIES

The Company's business, in common with other general trading companies, is closely linked to its ultimate parent company and the wider Marubeni Group with respect to trading transactions, ability to obtain funding and the reduction of credit risk.

The directors recognise that the Company faces a wide range of financial and market risks in conducting its worldwide business activities. The principal risks and uncertainties are recognised as being financial, exchange, credit, liquidity and cash-flow risks. The directors consider the management of risk to be an important part of their function and have put in place various strategies for the Company and group undertakings, with the aim of limiting exposures to each of the above risks.

These strategies to reduce the principal risks and uncertainties include the use of hedging, insurance, diversification of trading activities, and the use of financial instruments to fix price or forecast foreign exchange requirements as they arise.

The Company also takes steps to ensure its ongoing liquidity by negotiating adequate stand-by credit facilities with banks and financial institutions. These arrangements are more fully described in note 1 of the financial statements. The directors have also implemented a comprehensive set of policies and guidance for business conduct, corporate governance and internal control. Given the on-going uncertainty in financial markets, the directors believe that a strong system of internal controls, combined with a focus on compliance and risk management will contribute to the long-term survival and prosperity of the Company through periods of economic uncertainty. The directors intend to continue to promote core trading operations of the Marubeni Group whilst also seeking new opportunities for investment and diversification within risk parameters acceptable to the Company.

STATEMENT BY THE DIRECTORS IN PERFORMANCE OF THEIR STATUTORY DUTIES IN ACCORDANCE WITH S172(1) COMPANIES ACT 2006

The directors of Marubeni Europe plc consider, both individually and collectively, that through the decisions taken during the year ended 31 March 2026 they have acted in the way they consider, in good faith, would be the most likely to promote success of the Company, for the benefit of its members as a whole (having regarded the stakeholders and matters set out in s172(1) (a-f) of the Act). In their decision-making process, the directors take into consideration the likely long-term consequences for the Company and the impact on the relevant stakeholders including the Company's shareholder Marubeni Corporation.

The Company's officers and employees shall comply with the applicable laws, regulations and internal rules and be guided by the Marubeni Company Creed of "Fairness, Innovation and Harmony," in their corporate activities. These principles reflect Marubeni's commitment to act with integrity, contribute to social and economic development, and safeguard the global environment through fair and upright corporate activities. Our goals are to ensure that the Marubeni Group is recognised by society as a good corporate citizen, and to realise sustainable growth.

Marubeni Corporate Principles

Marubeni will strive to play its part in the growth of the global economy, and to enrich the society within which it operates while, as a business enterprise, actively pursuing its business interest through the exercise of fair and lawful competition. In order to achieve these goals we are committed to the following six basic principles of business:

- **Conduct Fair and Open Business Activities**
Comply with laws and promote fair transactions. Take a firm stand against antisocial activities and forces.

- **Develop a Globally Connected Company**
Respect the culture of all countries and regions and contribute to the prosperity of local economies through business activities. Aim for development that is in harmony with local communities through a management system that is accepted globally.
- **Create New Value Through Business Vision**
In addition to responding to changes in markets and industries, create changes ourselves and offer new products and services to markets and customers. Always take on new challenges without being constrained by existing practices or frameworks.
- **Respect and Encourage Individuality and Originality**
Foster a free and vibrant corporate culture that respects the individuality of each person and allows them to fully demonstrate their originality. Act proactively, under self-management, to achieve goals.
- **Promote Good Corporate Governance**
Proactively disclose information to stakeholders and society and improve the transparency of management.
- **Safeguard Ecological and Cultural Diversity**
Recognise the responsibility as a corporate citizen in international society and engage positively in social contribution activities. Pay attention to environmental problems to pass on a sound global environment to the future generations.

Stakeholders

The Marubeni Group conducts business with the support of various stakeholders throughout the world. Marubeni recognises the importance of diligently listening to the opinions of stakeholders, and moving forward together, based on an understanding of stakeholder interests and concerns, as well as the impact of the Group activities on society and the environment. Marubeni's view to each stakeholder is as follows:

- **Customers and Business Partners**
The Marubeni Group aims to be a company that enjoys the trust of and confidence of customers and business partners. The Group strives to develop and offer products and services that are useful to society as well as safe. Furthermore, the Group strives to improve satisfaction and earn trust by responding sincerely to feedback from its customers and business partners.
- **Shareholders and Investors**
The Marubeni Group is dedicated to meeting shareholders' expectations. The Group strives thus to enhance its corporate value by responding to changes in the business environment and maintaining stable profitability. In addition, the Group works to boost corporate value from social and environmental perspectives, and also disclose pertinent information in a fair and timely manner.
- **Local Community**
The Marubeni Group aims to be a valued member of the local communities where it does business, and to contribute to the creation of robust local districts through improvement of living standards, creation of job opportunities for the local community, including youths, and offering employment with diversity and inclusion, being aware of gender and disabilities.
Overseas, the Marubeni Group respects local laws, cultures and customs, and strives to operate its businesses in a way that contributes to local development. Furthermore, the Group is firmly opposed to antisocial forces and groups that threaten the order and safety of society.
- **Employees**
The Marubeni Group shall respect the individual values and life goals of each and every employee. The Group also works hard to eliminate all forms of discrimination and foster an atmosphere that is pleasant for all.

We recognise that Marubeni's ongoing business and future growth depends on maintaining the trust of our business partners. The Company works closely with all its stakeholders in order to further the interests of society and contribute to a secure future for all.

Signed on behalf of the board



K Ishii
Director
30 June 2026

Registered No. 01885084

The directors present their report for the year ended 31 March 2026.

DIRECTORS OF THE COMPANY

The following served as directors of the Company during the year and up to the date of signing these financial statements:

Y Yokota (appointed 01/04/2026)

Y Sato (appointed 01/04/2025)

K Ishii (appointed 01/04/2024)

S Ichinokawa (resigned 01/04/2026)

Y Yokota is the Managing Director and Chief Executive Officer, with responsibility for the Company's regional operations. He is supported by Y Sato, the Deputy Regional CEO for Europe and K Ishii, Director and Chief Financial & Administrative Officer.

RESULTS AND DIVIDENDS

The Company's profit for the year ended 31 March 2026 after taxation, amounted to £16,839,000 (2025 £21,215,000). During the year, the directors decided to pay interim dividends totalling £21,215,000 (2025 £26,238,000).

FUTURE DEVELOPMENTS

Management's primary focus remains on the long-term prosperity of the Company and wider group, their employees, and Marubeni's trading partners, so the main performance indicator over time is shown by the growth in net assets and returns to the shareholders. In line with the group's medium-term management plan "Global Challenge 2027", the Company intends to continue operating and seeking growth in its established areas of business. Group management has also expressed an intention to maintain a strong balance sheet by improving the quality of assets retained in the business, and by ensuring the generation of positive free cash flows from its trading and investing operations.

GOING CONCERN

The Company's business includes long-term relationships with many customers and suppliers across different geographic areas and industries. Having reviewed the Company's operations, its financial position, liquid resources and borrowing facilities, together with the continuing profitable performance of its parent company and the financial strength of its own balance sheet, the directors believe that the Company has adequate resources to continue as a going concern for a period of 12 months from the date of approval of the balance sheet despite some continuing uncertainties in the economic environment. The Company's income, to a large extent, is guaranteed by the service agreements it has in place with Marubeni Corporation, where the commission income is set at a level sufficient to cover the Company's operating costs in full and earn a profit mark-up in line with the transfer pricing arrangements. The existing service agreements covers the period up to 31 March 2027 and is expected by the directors to be renewed after this date (based on enquiries the directors have made with Marubeni Corporation, experience from the past and information available to date). The directors also considered the availability of deposited funds with Marubeni Finance Europe plc (£108,624,000 as at 31 March 2026), where the Company has an unconditional right of access (subject to customary conditions around circumstances beyond the control of Marubeni Finance Europe plc) and which could be used to cover any potential liquidity risks in the next twelve-month period (up to 30 June 2027). For this reason, they continue to adopt the going concern basis of accounting in preparing the annual financial statements. In addition, note 1 to the financial statements includes the Company's policies and processes for managing its liquidity, credit and other financial risks, which the directors believe contribute to the Company's ability to continue as a going concern for the next twelve-month period (up to 30 June 2027).

DIRECTORS' REPORT (CONTINUED)

CHARITABLE CONTRIBUTIONS

Charitable contributions to various organisations totalling £16,265.00 were made during the year (2025 - £9,875.00).

DISABLED EMPLOYEES

The Company has a policy of giving full consideration to employment applications from disabled persons where the candidate's particular aptitudes and abilities are consistent with adequately meeting the requirements of the job. Where existing employees become disabled, it is the Company's policy to provide continuing employment wherever practicable in the same or an alternative position and to provide appropriate training to achieve this aim.

EMPLOYEE INVOLVEMENT

It is the Company's policy to seek opportunities to inform and involve its staff in all matters relating to its operations, encouraged standards of conduct, and strategic goals. During the year the Company's parent continued its commitment to disseminate information throughout the worldwide group by means of frequent publication of emails, press releases, and opportunities for cultural and social involvement. Employees may participate directly in the success of the business through the Company's incentive-based performance evaluation system.

DIRECTORS' QUALIFYING THIRD PARTY INDEMNITY PROVISIONS

The Company has arranged directors' and officers' liability insurance for all of its directors against liability in respect of proceedings brought by third parties, subject to the conditions set out in the Companies Act 2006. There is no qualifying third-party indemnity provision in force either during the year or as at the date of approving the directors' report.

STREAMLINED ENERGY AND CARBON REPORTING

During the year, the Company used 195,346 kwh of energy in its UK offices, with emissions from purchased electricity of 35 Tco2e at an intensity ratio tco2E/m2 of 0.014. This is a decrease from the prior year which saw 263,713 kwh of energy in its UK offices, with emissions from purchased electricity of 55 Tco2e at an intensity ratio tco2E/m2 of 0.021. The company had a policy of contracting its energy/electricity supply from a 100% renewable supplier during the reporting period, with the energy reduction due to the introduction of LED lighting throughout the office in the year.

DISCLOSURE OF INFORMATION TO THE AUDITORS

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information, being information needed by the auditor in connection with preparing its report, of which the auditor is unaware. Having made enquiries of fellow directors, each director has taken all the steps that he/she is obliged to take as a director in order to make himself/herself aware of any relevant audit information and to establish that the auditor is aware of that information. This confirmation is given and should be interpreted in accordance with the provisions of s.418 of the Companies Act 2006.

AUDITORS

Ernst & Young LLP have indicated their willingness to be reappointed for another term and a resolution to re-appoint them will be proposed at a general meeting of the Company.

By order of the board



K Ishii
Director
30 June 2026

STATEMENT OF THE DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Strategic Report, Directors' Report and the financial statements in accordance with applicable UK law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law) including Financial Reporting Standards (FRS) 101 "Reduced Disclosure Framework". Under company law, the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the profit or loss for that period.

In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- provide additional disclosures when the compliance with the specific requirements in UK GAAP is insufficient to enable users to understand the impact of particular transactions, other events and conditions on the company's financial position and financial performance;
- present information, including accounting policies in a manner that provides relevant, reliable, comparable and understandable information;
- present fairly the financial position, financial performance and cashflows of the company; and
- prepare the financial statements on a going concern bases, unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MARUBENI EUROPE PLC

Opinion

We have audited the financial statements of Marubeni Europe plc for the year ended 31 March 2026 which comprise the Income statement, the Statement of other comprehensive income, the Statement of changes in equity, the Balance sheet, and the related notes 1 to 24, including material accounting policy information. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards including FRS 101 "Reduced Disclosure Framework (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the company's affairs as at 31 March 2026 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of 12 months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report. However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the company's ability to continue as a going concern.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MARUBENI EUROPE PLC (Continued)

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in this report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MARUBENI EUROPE PLC (Continued)

Responsibilities of directors

As explained more fully in the directors' responsibilities statement set out on page 9, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect irregularities, including fraud. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and management.

- We obtained an understanding of the legal and regulatory frameworks that are applicable to the company and determined that the most significant are those that relate to the reporting framework (FRS 101 and the Companies Act 2006) and the relevant direct and indirect tax compliance regulations.
- We understood how Marubeni Europe plc is complying with those frameworks by making enquiries of management, those charged with governance and those responsible for legal and compliance procedures with consideration of the potential for the override of controls or other inappropriate influence over the financial reporting process during the planning and execution of our audit procedures. We corroborated our enquiries through our review of Board meeting minutes as well as consideration of the results of our audit procedures to either corroborate or provide contrary evidence, which was then followed-up.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MARUBENI EUROPE PLC (Continued)

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud (continued)

- We assessed the susceptibility of the company's financial statements to material misstatement, including how fraud might occur by evaluating the risks of management override of controls in particular for the areas related to revenue recognition, valuation of investments and the policies / accounting practices applied by the Company for different provisions and other areas that involve management judgment. As part of our assessment, we also held meetings with management to understand where they considered there was susceptibility to fraud. We also considered the Company's performance targets (e.g., budget) and their propensity to influence efforts made by management to manage revenue and earnings. Where the risk was considered to be higher, we performed audit procedures to address each identified fraud risk or other risk of material misstatement.
- Based on this understanding we designed our audit procedures to identify non compliance with such laws and regulations. Our procedures involved execution of detailed audit tests for the areas deemed susceptible to the elevated risk of management override (e.g., revenue recognition) and evaluation of the appropriateness of the management's judgments particularly for the critical accounting estimates and were designed to provide reasonable assurance that the financial statements are free from the material fraud or error.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Signed by:

0B2F9D6DB7C9424...

David Clark (Senior statutory auditor)
for and on behalf of Ernst & Young LLP, Statutory Auditor
London

30 June 2026

Marubeni Europe plc

INCOME STATEMENT for the year ended 31 March 2026

		<i>Year ended 31.03.2026</i>	<i>Year ended 31.03.2025</i>
	<i>Notes</i>	<i>£000</i>	<i>£000</i>
Turnover	2	40,817	52,234
Cost of sales		(14,604)	(26,623)
Gross profit		26,213	25,611
Administrative expenses		(23,098)	(22,017)
Other operating income		133	187
Other operating expense		(29)	(242)
Interest receivable and similar income	7	16,147	21,045
Interest payable and similar cost	8	(886)	(1,442)
Operating profit	3	18,480	23,142
Profit on disposal of property, plant and equipment		7	-
Profit before tax		18,487	23,142
Income taxes	9	(1,648)	(1,927)
Profit for the year		16,839	21,215

All profit is attributable to the owner of the Company, as there is no non-controlling interest.

The notes on page 19 to 42 from an integral part of these financial statements.

STATEMENT OF OTHER COMPREHENSIVE INCOME
for the year ended 31 March 2026

		<i>Year ended 31.03.2026</i>	<i>Year ended 31.03.2025</i>
	<i>Notes</i>	<i>£000</i>	<i>£000</i>
Profit for the year		16,839	21,215
Other comprehensive income			
Other comprehensive income that may be reclassified to profit or loss in subsequent periods:			
Net movement on cash flow hedges		4	71
Tax on net movement on cash flow hedges	9	(1)	(18)
Other comprehensive income that may be reclassified to profit or loss in subsequent periods		3	53
Other comprehensive income/(loss) that will not be reclassified to profit or loss in subsequent periods:			
Net unrealised gain/(loss) on financial assets at FVOCI	12	1,300	(1,534)
Realised gain on financial assets at FVOCI	12	1,309	-
Other comprehensive income /(loss) that will not be reclassified to profit or loss in subsequent periods		2,609	(1,534)
Total other comprehensive income /(loss) for the year		2,612	(1,481)
Total comprehensive income for the year		19,451	19,734

Total comprehensive income for the year is attributable to the owner of the Company, as there is no non-controlling interest.

The notes on page 19 to 42 form an integral part of these financial statements.

STATEMENT OF CHANGES IN EQUITY
for the year ended 31 March 2026

	Share capital	Share premium	Fair Value reserve of financial assets at FVOCI	Cash flow hedge reserve	Retained earnings	Foreign Exchange Reserve	Total
At 1 April 2024	53,732	37,217	32,695	(65)	31,024	26,588	181,191
Profit for the year	-	-	-	-	21,215	-	21,215
Dividends Declared	-	-	-	-	(26,238)	-	(26,238)
Other comprehensive income that may be reclassified to profit or loss in subsequent periods	-	-	-	53	-	-	53
Other comprehensive loss that will not be reclassified to profit or loss in subsequent periods	-	-	(1,534)	-	-	-	(1,534)
At 31 March 2025	53,732	37,217	31,161	(12)	26,001	26,588	174,687
At 1 April 2025	53,732	37,217	31,161	(12)	26,001	26,588	174,687
Profit for the year	-	-	-	-	16,839	-	16,839
Dividends Declared	-	-	-	-	(21,215)	-	(21,215)
Other comprehensive income that may be reclassified to profit or loss in subsequent periods	-	-	-	3	-	-	3
Other comprehensive income that will not be reclassified to profit or loss in subsequent periods	-	-	1,300	-	-	-	1,300
Realised gain on sale of financial assets at FVOCI (net of tax)	-	-	-	-	1,309	-	1,309
Accumulated fair value realised gains transferred to retained earnings on sale/dissolution of Investment	-	-	(2,112)	-	2,112	-	-
At 31 March 2026	53,732	37,217	30,349	(9)	25,046	26,588	172,923

Marubeni Europe plc

BALANCE SHEET

as at 31 March 2026

	Notes	31 March 2026 £000	31 March 2025 £000
Fixed Assets			
Intangible fixed assets	11	346	378
Tangible fixed assets	10	2,540	3,741
Investments	12	64,490	73,265
Deferred tax assets	9	343	233
		<u>67,719</u>	<u>77,617</u>
Current assets			
Stocks	13	387	5
Loans receivable - due within one year		16	10
Trade debtors		36	219
Amounts owed by associates		2	1
Amounts owed by parent company		22,760	39,316
Income tax receivable		449	491
Other debtors – due within one year	14	115,723	108,019
Prepayments and accrued income		917	714
Cash at bank and in hand		522	677
		<u>140,812</u>	<u>149,452</u>
Creditors: amounts falling due within one year			
Bank loans	17	22,562	36,134
Trade creditors	16	1,340	3,402
Amounts owed to parent company		3,707	4,023
Other creditors including tax and social security	15	1,860	1,715
Financial instruments	17	11	15
Accruals and deferred income		2,667	2,763
		<u>32,147</u>	<u>48,052</u>
Net current assets		108,665	101,400

Marubeni Europe plc

BALANCE SHEET (CONTINUED) as at 31 March 2026

Creditors: amounts falling due after more than one year

		31 March 2026 £000	31 March 2025 £000
	Notes		
Provisions for liabilities	20	1,075	630
Lease liabilities		2,386	3,700
		<u>3,461</u>	<u>4,330</u>
Net assets		<u>172,923</u>	<u>174,687</u>
Capital and reserves			
Issued capital	18	53,732	53,732
Share premium		37,217	37,217
Fair value reserve of financial assets at FVOCI		30,349	31,161
Cash flow hedge reserve		(9)	(12)
Retained earnings		25,046	26,001
Foreign Exchange Reserve		26,588	26,588
Total Equity		<u>172,923</u>	<u>174,687</u>

The notes on page 19 to 42 form an integral part of these financial statements.

These financial statements were approved by the board of directors on 30 June 2026 and were signed on its behalf by:



K Ishii
Director
30 June 2026

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 March 2026

1. ACCOUNTING POLICIES

Corporate information

The financial statements of the Company for the year ended 31 March 2026 were authorised for issue in accordance with a resolution of the directors on 30 June 2026.

The Company is a public limited company incorporated and domiciled in England. The registered office is located at 95 Gresham Street, London EC2V 7AB.

The principal activities of the Company are described in the Strategic Report. Information on its ultimate parent is presented in note 24.

Basis of preparation

These financial statements were prepared in accordance with Financial Reporting Standard 101 Reduced Disclosure Framework (FRS 101). The Company's financial statements are presented in GBP and all values are rounded to the nearest thousand (£000) except when otherwise indicated. The financial statements have also been prepared in accordance with the Companies Act 2006.

The financial statements have been prepared on a historical cost basis, except for derivative financial instruments and equity investment that have been measured at fair value. The carrying values of recognised assets and liabilities that are designated as hedged items in fair value hedges that would otherwise be carried at amortised cost are adjusted to record changes in the fair values attributable to the risks that are being hedged in effective hedge relationships.

The Company has taken advantage of the following disclosure exemptions under FRS 101:

- a) the requirements of paragraphs 62, B64(d), B64(e), B64(g), B64(h), B64(j) to B64(m), B64(n)(ii), B64 (o)(ii), B64(p), B64(q)(ii), B66 and B67 of IFRS 3 Business Combinations. Equivalent disclosures are included in the consolidated financial statements of Marubeni Corporation in which the entity is consolidated;
- b) the requirements of paragraph 33 (c) of IFRS 5 Non-current Assets Held for Sale and Discontinued Operations;
- c) the requirements of IFRS 7 Financial Instruments: Disclosures;
- d) the requirements of paragraphs 91-99 of IFRS 13 Fair Value Measurement;
- e) the requirement in paragraph 38 of IAS 1 'Presentation of Financial Statements' to present comparative information in respect of: (i) paragraph 79(a) (iv) of IAS 1, (ii) paragraph 73(e) of IAS 16 Property Plant and Equipment (iii) paragraph 118 (e) of IAS 38 Intangibles Assets, (iv) paragraphs 76 and 79(d) of IAS 40 Investment Property and (v) paragraph 50 of IAS 41 Agriculture.
- f) the requirements of paragraphs 10(d), 10(f), 16, 38A to 38D, 40A, 40B, 40C and 40D, 111 and 134 to 136 of IAS 1 Presentation of Financial Statements;
- g) the requirements of IAS 7 Statement of Cash Flows;
- h) the requirements of paragraphs 30 and 31 of IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors;
- i) the requirements of paragraph 17 and 18A of IAS 24 Related Party Disclosures;
- j) the requirements in IAS 24 Related Party Disclosures to disclose related party transactions entered into between two or more members of a group, provided that any subsidiary which is a party to the transaction is wholly owned by such a member ; and
- k) the requirements of paragraphs 130(f)(ii), 130(f)(iii), 134(d)-134(f) and 135(c) to 135(e) of IAS 36 Impairment of Assets.
- l) the requirements of paragraphs 113(a), 114, 115, 118, 119(a) to (c), 120 to 127 and 129 of IFRS 15 Revenue from Contracts with Customers.
- m) IAS 8 IFRSs issued but not effective, on the requirement of the IFRS 9 standard due to its immaterial impact on the company.
- n) FRS 101 para 8(g): 8A qualifying entity may take advantage of the following disclosure exemptions, from when the relevant standard is applied: (g) The requirements of paragraphs 10(f), 40A, 40B, 40C, 40D.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

1. ACCOUNTING POLICIES (continued)

Going concern

The Company's business includes long-term relationships with many customers and suppliers across different geographic areas and industries. Having reviewed the Company's operations, its financial position, liquid resources and borrowing facilities, together with the continuing profitable performance of its parent company and the financial strength of its own balance sheet, the directors believe that the Company has adequate resources to continue as a going concern for a period of 12 months from the date of approval of the balance sheet despite some continuing uncertainties in the economic environment. The Company's income to a large extent is guaranteed by the master service agreement it has in place with Marubeni Corporation, where the commission income is set at a level sufficient to cover the Company's operating costs in full and earn a profit mark-up in line with the transfer pricing arrangements. The existing master service agreement covers the period up to 31 March 2027 and is expected by the directors to be renewed after this date (based on enquiries the directors have made with Marubeni Corporation, experience from the past and information available to date). The directors also considered the availability of deposited funds with Marubeni Finance Europe plc (£108,624,000 as at 31 March 2026), where the Company has an unconditional right of access (subject to customary conditions around circumstances beyond the control of Marubeni Finance Europe plc) and which could be used to cover any potential liquidity risks in the next twelve-month period (up to 30 June 2027). For this reason, they continue to adopt the going concern basis of accounting in preparing the annual financial statements. In addition, note 1 to the financial statements includes the Company's policies and processes for managing its liquidity, credit and other financial risks, which the directors believe contribute to the Company's ability to continue as a going concern for the next twelve-month period (up to 30 June 2027).

Separate financial statements

The Company has taken advantage of the exemption clauses within the Companies Act 2006 s401 not to prepare consolidated accounts. The financial statements present information about the Company as an individual entity and not about its group. The ultimate parent company of Marubeni Europe plc is Marubeni Corporation, a company incorporated in Japan, which prepares consolidated accounts in accordance with IFRS.

The accounting policies which follow set out those policies which apply in preparing the financial statements for the year ended 31 March 2026. The financial statements have been prepared on a going concern basis, as set out in the directors' report on page 7.

Judgements and key sources of estimation uncertainty

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates.

a) *Pension and other post-employment benefits*

The cost of defined benefit pension plans and other post-employment benefits are determined using actuarial valuations. The actuarial valuations involve making assumptions about discount rates, future salary increases, mortality rates and future pension increases. Due to the complexity of the valuations, the underlying assumptions and the long-term nature of these plans, such estimates are subject to significant uncertainty. In determining the appropriate discount rate, management considers the interest rates of corporate bonds in the respective currency with at least AA rating, with extrapolated maturities corresponding to the expected duration of the defined benefit obligation. The underlying bonds are further reviewed for quality, and those having excessive credit spreads are removed from the population of bonds on which the discount rate is based, on the basis that they do not represent high quality bonds. The mortality rates are based on publicly available mortality tables for the specific country. Future salary increases and pension increases are based on expected future inflation rates for the respective country. Further details are given in note 22.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

1. ACCOUNTING POLICIES (continued)

Judgements and key sources of estimation uncertainty(continued)

b) *Fair value of unquoted investments*

The unquoted equity investments have been fair valued based on the net asset value of the underlying investment where there is no externally observable market data available. The fair value of the unquoted equity instruments at 31 March 2026 was £36,490,000 (31 March 2025 - £45,265,000). Further details are given in note 12.

Foreign currency translation

The Company's financial statements are presented British Pound Sterling. Transactions in foreign currencies are initially recorded in the entity's functional currency by applying the spot exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency rate of exchange ruling at the balance sheet date. All differences are taken to the income statement. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

Investments

Investments in subsidiaries, associates and joint ventures are held at historical cost less any applicable provision for impairment. All other investments, including equity investments at fair value through other comprehensive income are subsequently measured at fair value.

Impairment of non-financial assets

The Company assesses at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, or when annual impairment testing for an asset is required, the Company makes an estimate of the asset's recoverable amount in order to determine the extent of the impairment loss. An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. Impairment losses on continuing operations are recognised in the income statement in those expense categories consistent with the function of the impaired asset. For assets where an impairment loss subsequently reverses, the carrying amount of the asset or cash generating unit is increased to the revised estimate of its recoverable amount, not to exceed the carrying amount that would have been determined, net of depreciation, had no impairment losses been recognised for the asset or cash generating unit in prior years. A reversal of impairment loss is recognised immediately in the income statement, unless the asset is carried at a revalued amount when it is treated as a revaluation increase.

Tangible Fixed Assets - Property, plant and equipment

Property, plant and equipment are stated at cost, net of accumulated depreciation and/or accumulated impairment losses, if any. Such cost includes the cost of replacing component parts of the property, plant and equipment and borrowing costs for long-term construction projects if the recognition criteria are met. When significant parts of property, plant and equipment are required to be replaced at intervals, the Company derecognises the replaced part, and recognises the new part with its own associated useful life and depreciation. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in the income statement as incurred. The present value of the expected cost for the decommissioning of the asset after its use is included in the cost of the respective asset if the recognition criteria for a provision are met.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

1. ACCOUNTING POLICIES (continued)

Tangible Fixed Assets - Property, plant and equipment (continued)

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset over its expected useful life as follows:

	<i>Depreciation rate (%) or period</i>	<i>Method</i>
Leasehold land and buildings	over the lease term, up to a maximum of 40 years	Straight line, zero residual value
Motor vehicles	over 4 to 6 years	Straight line, zero residual value
Fixtures and fittings	over 5 to 10 years	Straight line, zero residual value
Computer equipment	over 2 to 9 years	Straight line, zero residual value

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the income statement when the asset is derecognised.

The assets' residual values, useful lives and methods of depreciation are reviewed at each financial year end and adjusted prospectively, if appropriate. The carrying values of tangible fixed assets are reviewed for impairment if events or changes in circumstances indicate the carrying value may not be recoverable.

Leases:

The Company engage in the business of leasing non-current assets as lessors and leasing non-current assets as lessees. To determine whether a contract is, or contains, a lease, the Company assess, at the inception date of the contract, whether the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Accounting as lessee

At the commencement date of the lease, the Company recognise a right-of-use asset that represents the Company's right to use an underlying asset and a lease liability that represents the obligation to pay lease payments.

The right-of-use asset is measured at cost, which is comprised of: the amount of the initial measurement of the lease liability; any lease payments made at or before the commencement date of the lease; any initial direct costs; and an estimate of costs to be incurred in restoring the underlying asset to the condition required by the lease. The Company depreciate the right-of-use asset over the lease term in principle. The lease term is determined as the non-cancellable period of a lease, together with both periods covered by an option to extend the lease if the Company are reasonably certain to exercise that option; and periods covered by an option to terminate the lease if the Company are reasonably certain not to exercise that option. The Company measure the lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Company use their incremental borrowing rate. Interest on the lease liability is the amount that produces a constant periodic rate of interest on the remaining balance of the lease liability. Right-of-use assets are mainly included in "Property, plant and equipment" and lease liabilities are included in "Other current financial liabilities" and "Other non-current financial liabilities" in the Consolidated Statement of Financial Position. The Company recognise the lease payments associated with leases that have a lease term of 12 months or less ("short-term leases") and leases for which the underlying asset is of low value ("leases of low value assets") as an expense on a straight-line basis over the lease term unless another systematic basis is more representative of the pattern of the Company's benefit.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

1. ACCOUNTING POLICIES (continued)

Accounting as lessor

For finance leases that transfer substantially all the risks and rewards incidental to ownership of an underlying asset, at the commencement date of the lease, the Company derecognise the underlying asset subject to the lease, and recognise an asset held under a finance lease in the Balance Sheet. Such assets are presented as lease receivables at an amount equal to the net investment in the lease. Initial direct costs are included in the initial measurement of the net investment in the lease in principle. For operating leases, the Company present underlying assets subject to operating leases in the Consolidated Statement of Financial Position according to the nature of the underlying asset and the depreciation policy for such underlying assets is consistent with the Company's normal depreciation policy for similar assets. The Company recognise the lease income on a straight-line basis over the lease term unless another systematic basis is more representative of the pattern in which benefit from the use of the underlying asset is diminished. The Company add initial direct costs incurred in obtaining a lease contract to the carrying amount of the underlying asset and recognise those costs as an expense over the lease term on the same basis as the lease income.

Financial assets

Initial recognition and measurement

Financial assets within the scope of IFRS 9 are classified as financial assets at amortised cost, financial assets at fair value through profit or loss, financial assets at fair value through other comprehensive income. The Company determines the classification of its financial assets at initial recognition. All financial assets are recognised initially at fair value plus, in the case of investments not at fair value through profit or loss, directly attributable transaction costs. Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the marketplace (regular way trades) are recognised on the trade date i.e., the date that the Company commits to purchase or sell the asset. The Company's financial assets include cash and short-term deposits, trade and other receivables, loan notes, unquoted financial instruments, and derivative financial instruments.

Subsequent measurement

The subsequent measurement of financial assets depends on their classification as follows:

Financial assets at amortised cost

A debt instrument financial asset is measured at amortised cost if both of the following conditions are met:

- The asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal

Such assets are carried at amortised cost using the effective interest rate (EIR) method, less impairment. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in Interest receivable and similar income in the income statement. The losses arising from impairment are recognised in other operating expenses in the income statement.

Financial assets at fair value through profit or loss

The Companies classify the following financial assets as financial assets measured at fair value through profit or loss: (a) equity financial assets not designated financial assets measured at fair value through other comprehensive income as at initial recognition and (b) debt instrument financial assets that do not meet the conditions for classification as financial assets at amortised cost.

This category includes derivative financial instruments entered into by the Company that are not designated as hedging instruments in hedge relationships as defined by IFRS 9.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

1. ACCOUNTING POLICIES (continued)

Subsequent measurement (continued)

Financial assets at fair value through profit or loss (continued)

Derivatives, including separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments. Financial assets at fair value through profit and loss are carried in the balance sheet at fair value with changes in fair value recognised in other operating income or other operating expense in the income statement.

Financial assets at fair value through other comprehensive income

The Company made an irrevocable election at initial recognition to (or not to) designate equity financial assets that are not held for trading as financial assets at fair value through other comprehensive income.

After initial recognition, financial assets at fair value through other comprehensive income are measured at fair value with any change in fair value recognised in other comprehensive income. The cumulative amount of the change in fair value recognised in other comprehensive income is recognised in other components of equity. However, dividend income arising from financial assets at fair value through other comprehensive income is recognised as part in interest receivable and similar income in the income statement.

Financial liabilities

Initial recognition and measurement

Financial liabilities within the scope of IFRS 9 are classified as financial liabilities at amortised cost unless they are financial liabilities at fair value through profit or loss. The Company determines the classification of its financial liabilities at initial recognition. Financial liabilities at fair value through profit or loss are measured at fair value at initial recognition and financial liabilities classified as financial liabilities at amortised cost are measured at fair value less transaction costs at initial recognition.

Subsequent measurement

The measurement of financial liabilities depends on their classification as follows:

Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities are classified as held for trading if they are acquired for the purpose of selling in the near term. Derivatives, including separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments. Gains or losses on liabilities held for trading are recognised in profit or loss.

Financial liabilities at amortised cost

Financial liabilities not classified as financial liabilities at fair value through profit or loss are measured at amortised cost. After initial recognition, financial liabilities at amortised cost are measured at amortised cost using the EIR method. The EIR amortisation is recognised in finance cost in income statement. Gains and losses arising on the repurchase, settlement or otherwise cancellation of liabilities are recognised respectively in interest receivable and similar income and interest payable and similar cost.

De-recognition of financial liabilities

A liability is generally derecognised when the contract that gives rise to it is settled, sold, cancelled or expires. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a de-recognition of the original liability and the recognition of a new liability, such that the difference in the respective carrying amounts together with any costs or fees incurred are recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

1. ACCOUNTING POLICIES (continued)

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount reported in the consolidated balance sheet if, and only if, there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

Fair values

The fair value of financial instruments that are traded in active markets at the reporting date is determined by reference to quoted market prices or dealer price quotations (bid price for long positions and ask price for short positions), without any deduction for transaction costs. For financial instruments not traded in an active market, the fair value is determined using appropriate valuation techniques. Such techniques may include using recent arm's length market transactions; reference to the current fair value of another instrument that is substantially the same; discounted cash flow analysis or other valuation models.

Liquidity Risk

The Company's objective is to maintain a balance between continuity of funding and flexibility through the use of bank loan and group funding, at the same time seeking to obtain funding at favourable borrowing rates.

Foreign Currency Risk

As a result of the significant international transactions in US dollars, Japanese yen and other foreign currencies, and the fact that the Company's functional currency is the GBP, the Company's balance sheet can be significantly affected by movements in exchange rates. However, the Company takes steps to reduce the potential for such effects by managing its currency exposures through the use of spot and forward currency exchange contracts, by maintaining asset and liability exposures in matched currencies and by the use of currency swap contracts where appropriate.

Dividend distribution to members

Final dividends: The Company recognises a liability to make a cash distribution to the sole shareholder when a cash distribution is authorised by the sole shareholder, and the cash distribution is no longer at the discretion of the Company. As per the Companies Act 2006, a distribution is authorised when it is approved by the members. A corresponding amount is recognised directly in equity.

Interim dividends: Where the directors decide to pay interim dividends to the sole shareholder (in accordance with the Company's articles of association and the provisions of the Companies Act 2006), the Company recognises a liability when the directors have resolved to pay the interim dividend.

Cash at bank and in hand

Cash and short-term deposits in the balance sheet comprise cash at banks and in hand.

Stocks

Stocks are stated at the lower of cost and net realisable value. Cost includes all costs incurred in bringing each product to its present location and condition, as follows:

Raw materials and consumables - purchase cost on a first-in, first-out basis

Cost of stock includes the transfer from equity of gains and losses on qualifying cash flow hedges in respect of the purchase of materials. Net realisable value is based on estimated selling price less any further costs expected to be incurred to completion and disposal.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

1. ACCOUNTING POLICIES (continued)

Trade and other debtors

Trade debtors, which generally have 30 – 90 day terms, are recognised and carried at the lower of their original invoiced value and recoverable amount. Where the time value of money is material, receivables are carried at amortised cost. The Company recognises an allowance for expected credit losses (ECLs) that applies a simplified approach in calculating ECLs. The Company has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

Income taxes

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates and laws that are enacted or substantively enacted by the balance sheet date.

Deferred income tax is recognised on all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements, with the following exceptions:

Deferred income tax assets are recognised only to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, carried forward tax credits or tax losses can be utilised.

Deferred income tax assets and liabilities are measured on an undiscounted basis at the tax rates that are expected to apply when the related asset is realised or liability is settled, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

The carrying amount of deferred income tax assets is reviewed at each balance sheet date. Deferred income tax assets and liabilities are offset, only if a legal enforcement right exists to set off current tax assets against current tax liabilities, the deferred income taxes relate to the same taxation authority and that authority permits the Company to make a single net payment.

Income tax is charged or credited to other comprehensive income if it relates to items that are charged or credited to other comprehensive income. Similarly, income tax is charged or credited directly to equity if it relates to items that are credited or charged directly to equity. Otherwise income tax is recognised in the income statement.

Exceptional items

The Company presents as exceptional items those material items of income and expense which, because of the nature and expected infrequency of the events giving rise to them, merit separate presentation to allow shareholders to understand better the elements of financial performance in the year, to facilitate comparison with prior periods and to assess better trends in financial performance.

Pensions

The Company, in conjunction with other fellow subsidiary undertakings, operates a defined benefit pension scheme in the UK, which requires contributions to be made to a separately administered fund. The net interest cost on the scheme assets less liabilities is shown as a net amount of other finance costs included with interest payable and similar costs. Actuarial gains and losses are recognised immediately in other comprehensive income.

Pension scheme assets are measured using market values and liabilities are measured on an actuarial basis using the projected unit method. Actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The resulting defined benefit asset or liability is presented within provisions for liabilities on the face of the balance sheet. In addition to this the Company operates a defined contribution plan in the UK; the Company pays contributions to a privately administered pension insurance plan on a mandatory and contractual basis. The Company has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefit expense when they are due.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

1. ACCOUNTING POLICIES (continued)

Revenue recognition

Revenue is recognised to the extent that it is probable that economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured at the fair value of the consideration received, excluding discounts, rebates, value added tax and other sales taxes. The Company assesses its revenue arrangements against specific criteria in order to determine if it is acting as principal or an agent. Where the Company is deemed to be acting as principal, the gross sales amount is recorded as revenue. Where the Company is deemed to be acting as an agent the net amount is recorded as revenue.

The following criteria must also be met before revenue is recognised:

Sale of goods

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer.

Rendering of services

Revenue from the provision of services is recognised by reference to the stage of completion.

Interest income

Revenue is recognised as interest accrues using the effective interest method. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the financial instrument to its net carrying amount.

Dividends

Revenue is recognised when the Company's right to receive payment is established.

2. TURNOVER

Turnover represents the invoiced amount of goods sold and accruals for services provided which fall within the Company's ordinary activities, all of which are continuing.

	<i>Year ended 31.03.2026 £000</i>	<i>Year ended 31.03.2025 £000</i>
<i>Turnover comprises:</i>		
Principal sales	14,985	27,200
Other sales and commissions	25,832	25,034
	<u>40,817</u>	<u>52,234</u>

Marubeni Europe plc purchases, distributes and markets a wide variety of consumer goods and other commodities, as well as activities in the power, plant, energy, transportation and industrial machinery sectors.

The Company operates on a worldwide basis and derives its income from these trading service activities. The directors are of the opinion that its total general trading business constitutes one class of activity. Accordingly, its turnover and pre-tax result have not been broken down into classes of activity.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

3. OPERATING PROFIT

This is stated after charging:

	<i>Year ended 31.03.2026 £000</i>	<i>Year ended 31.03.2025 £000</i>
Depreciation expense (note 10)	1,256	1,218
Net gain on foreign currency exchange differences	47	165
Operating equipment lease rentals	16	15
Cost of stocks recognised as an expense (included in cost of sales)	13,915	25,391
	<u> </u>	<u> </u>

4. AUDITOR'S REMUNERATION

The Company paid the following amounts to its auditor in respect of the audit of the financial statements:

The remuneration of the auditor is analysed as follows:

	<i>Year ended 31.03.2026 £000</i>	<i>Year ended 31.03.2025 £000</i>
Audit of the financial statements	<u>170</u>	<u>164</u>

The Company has taken advantage of the option not to disclose amounts paid for non-audit services as these are disclosed in the group accounts of its parent Marubeni Corporation.

5. DIRECTORS' REMUNERATION

	<i>Year ended 31.03.2026 £000</i>	<i>Year ended 31.03.2025 £000</i>
Aggregate remuneration in respect of qualifying services	<u>1,802</u>	<u>1,707</u>
The amounts in respect of the highest paid director were as follows:		
Aggregate remuneration	<u>1,143</u>	<u>1,135</u>

The highest paid director has not exercised any share options and did not receive or is due to receive any shares under a long-term incentive scheme in respect of qualifying services.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

6. STAFF COSTS

	<i>Year ended 31.03.2026 £000</i>	<i>Year ended 31.03.2025 £000</i>
Wages and salaries	15,005	14,361
Social security costs	672	537
Other pension costs	345	324
	<u>16,022</u>	<u>15,222</u>

Included in other pension costs are £Nil (2025 - £Nil) in respect of the UK funded defined benefit scheme as described in note 22.

The average monthly number of employees during the year was made up as follows:

	<i>Year ended 31.03.2026 No.</i>	<i>Year ended 31.03.2025 No.</i>
Trading	17	18
Administration	37	37
	<u>54</u>	<u>55</u>

In addition, 28 (2025 -26) personnel employed by Marubeni Corporation were seconded to work for the Company during the year. The salary costs of these personnel, which are included in the above figures, are ultimately borne by Marubeni Europe plc.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

7. INTEREST RECEIVABLE AND SIMILAR INCOME

	<i>Year ended 31.03.2026 £000</i>	<i>Year ended 31.03.2025 £000</i>
Loans receivable and other debtors	146	5
Interest receivable from group undertakings	4,172	5,700
	<u>4,318</u>	<u>5,705</u>
Income from shares in group undertakings*	11,626	15,114
Income from unlisted trade investments	193	222
Bank deposit interest	10	4
	<u>16,147</u>	<u>21,045</u>

* Income from shares in group undertakings included dividends of £5,438,000 (2025 £Nil) from Marubeni International (Europe) GmbH a 100% subsidiary of Marubeni Europe plc with the remainder being dividends received from the Company's holdings in unlisted equity investments.

8. INTEREST PAYABLE AND SIMILAR CHARGES

	<i>Year ended 31.03.2026 £000</i>	<i>Year ended 31.03.2025 £000</i>
Bank loans and other loans wholly repayable within five years	122	133
Interest payable to group undertakings	764	1,309
	<u>886</u>	<u>1,442</u>

9. TAXATION

The taxation charge is made up as follows:

	<i>Year ended 31.03.2026 £000</i>	<i>Year ended 31.03.2025 £000</i>
UK corporation tax	1,930	2,001
Withholding tax deducted on foreign dividends	286	11
Tax (over) provided in prior years (UK)	(457)	-
Other tax payable to overseas tax authority	-	144
Deferred Tax	(111)	(229)
	<u>1,648</u>	<u>1,927</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

9. TAXATION (continued)

Tax relating to items charged or credited to other comprehensive income:

	<i>Year ended 31.03.2026 £000</i>	<i>Year ended 31.03.2025 £000</i>
Deferred tax:		
Tax on net movement on cash flow hedges	1	18
	<u>1</u>	<u>18</u>

Factors affecting current tax charge (reconciliation of tax)

The tax assessed on the profit on ordinary activities for the year is lower (2025 -lower) than the standard rate of corporation tax for the region in which the Company operates of 25.00% (2025 – 25.0%). The differences are reconciled below:

	<i>Year ended 31.03.2026 £000</i>	<i>Year ended 31.03.2025 £000</i>
Profit on ordinary activities before tax	18,487	23,142
Profit before tax multiplied by relevant rate of corporation tax to reflect results of UK operations (25.00%) (2025 – 25.00%)	4,622	5,785
Non-taxable dividend income	(2,956)	(3,834)
Disallowed expenditure, and other differences	264	(50)
Effect of tax over provided in prior years	(457)	-
Other tax payable to overseas authority	-	144
Withholding tax deducted on foreign dividends	286	11
Deferred Tax	(111)	(229)
Total tax	<u>1,648</u>	<u>1,927</u>

Deferred Tax

Deferred tax assets have been recognised in the Balance Sheet in respect of current timing differences for capital allowances . The year-end provision is as follows:

	<i>31 March 2026 £000</i>	<i>31 March 2025 £000</i>
Deferred tax asset (non-current)		
on timing differences for capital allowances	175	233
on timing differences for provisions	168	-
	<u>343</u>	<u>233</u>

At the balance sheet date, deferred tax assets relating to carried forward capital losses of £7,215,000 (2025 - £7,215,000) have not been recognised because it is not certain that future capital gains will be available against which the company can utilise these benefits.

The recognised UK deferred tax assets have been calculated to reflect the tax consequences of the manner in which they are expected to be recovered and at the applicable rate under current legislation and have been calculated at 25%.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

10. TANGIBLE FIXED ASSETS

	<i>Right of use Asset land and buildings £000</i>	<i>Leasehold land and buildings £000</i>	<i>Motor vehicles £000</i>	<i>Fixtures and fittings £000</i>	<i>Computer equipment £000</i>	<i>Total £000</i>
Cost						
At 1 April 2024	9,097	3,372	38	729	522	13,758
Additions	90	-	-	117	167	374
Disposals	-	-	-	(1)	(182)	(183)
At 31 March 2025 and 1 April 2025	9,187	3,372	38	845	507	13,949
Additions	-	-	-	50	21	71
Reclassification	88	(88)	-	-	-	-
Disposals	-	-	(38)	(47)	(36)	(121)
At 31 March 2026	9,275	3,284	-	848	492	13,899
Depreciation and impairment:						
At 1 April 2024	4,898	3,267	14	636	346	9,161
Depreciation charged in year	1,028	75	8	34	73	1,218
Removed on disposals	-	-	-	(1)	(170)	(171)
At 31 March 2025 and 1 April 2025	5,926	3,342	22	669	249	10,208
Depreciation charged in year	1,028	76	-	62	90	1,256
Reclassification	150	(150)	-	-	-	-
Removed on disposals	-	-	(22)	(47)	(36)	(105)
At 31 March 2026	7,104	3,268	-	684	303	11,359
Net book value:						
At 31 March 2026	2,171	16	-	164	189	2,540
At 31 March 2025	3,261	30	16	176	258	3,741
At 31 March 2024	4,199	105	24	93	176	4,597

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

11. INTANGIBLE FIXED ASSETS

	<i>Licensed rights £000</i>	<i>Computer software £000</i>	<i>Total £000</i>
Cost:			
At 1 April 2024	698	463	1,161
Additions	-	11	11
At 31 March 2025 and 1 April 2025	698	474	1,172
Additions	-	37	37
Disposals	-	(13)	(13)
At 31 March 2026	698	498	1,196
Depreciation and impairment:			
At 1 April 2024	555	175	730
Provided during the year	-	64	64
At 31 March 2025 and 1 April 2025	555	239	794
Provided during the year	-	69	69
Removed on disposal	-	(13)	(13)
At 31 March 2026	555	295	850
Net book value:			
At 31 March 2026	143	203	346
At 31 March 2025	143	235	378
At 31 March 2024	143	288	431

Intangible fixed assets consist of licensed rights (infinite life intangibles), which are reviewed annually for impairment and computer software, which is amortised over three to five years on a straight line, zero residual value basis and includes purchased software, including associated installation and modification costs.

Marubeni Europe plc does not have any intangible assets whose title is restricted and the carrying amounts pledged as security for liabilities.

Amortisation of intangible assets is recognised in the Administrative Expenses line of the Income Statement.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

12. INVESTMENTS – NON-CURRENT

	<i>31 March 2026 £000</i>	<i>31 March 2025 £000</i>
Investments in subsidiaries	27,931	27,931
Investments in associates	55	55
Investments at cost	27,986	27,986
Fair value through other comprehensive income unlisted equity investments	36,490	45,265
Fair value through Profit and Loss unlisted equity investments	14	14
Total Investments – non-current	64,490	73,265
Fair value through other comprehensive income unlisted equity investments		£000
1 April 2024		46,799
Other comprehensive income - Net loss on valuation of fair value through other comprehensive income unlisted equity investments		(1,534)
At 31 March 2025 and 1 April 2025		45,265
Disposals*		(10,075)
Other comprehensive income - Net gain on valuation of fair value through other comprehensive income unlisted equity investments		1,300
At 31 March 2026		36,490
Fair value through Profit and Loss unlisted equity investments:		£000
At 1 April 2024		14
At 31 March 2025 and 1 April 2025		14
At 31 March 2026		14

*During the year the investments in Marubeni Komatsu Limited and Marubeni Auto Investment (UK) Limited were sold. A realised gain of £1,335,000 was made on the disposal of Marubeni Auto Investment (UK) with a realised loss of £26,000 made on the disposal of Marubeni Komatsu Limited, both these amounts were recorded as realised gain on financial assets at fair value through other comprehensive income.

There were no disposals in prior year.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

12. INVESTMENTS – NON-CURRENT (continued)

The Company holds 20% or more of the equity of the following unlisted companies at 31 March 2026:

<i>Name of Company</i>	<i>Country of Incorporation if not United Kingdom</i>	<i>Holding</i>	<i>Proportion of voting rights and shares held</i>	<i>Nature of business</i>	<i>Accounting year end</i>
Subsidiary undertakings:					
Marubeni International (Europe) GmbH ¹	Germany	Ordinary shares	100%	General Trading	31 March
Associated undertakings:					
Marnix Europe ²		Ordinary shares	20%	Insurance Broker	31 March

13. STOCKS

	<i>31 March 2026 £000</i>	<i>31 March 2025 £000</i>
Merchandise in transit	387	5
	<u>387</u>	<u>5</u>

Cost of stocks recognised as an expense (included in cost of sales) through write-down to net realisable value in the year was £Nil (2025- £Nil).

14. OTHER DEBTORS

	<i>31 March 2026 £000</i>	<i>31 March 2025 £000</i>
<i>Due within one year</i>		
Amounts due from fellow subsidiary undertakings*	109,704	101,109
Amounts due from subsidiary undertakings	293	600
Amounts due from unrelated parties	5,726	6,310
	<u>115,723</u>	<u>108,019</u>

* Amounts due from fellow subsidiary undertakings includes deposited funds with Marubeni Finance Europe plc of £108,624,000 (2025 £99,919,000).

1 Registered office address is Benrather Strasse 18-20, 40213 Dusseldorf, Germany P.O. Box 10 36 64

2 Registered office address is 95 Gresham St, London EC2V 7AB, United Kingdom

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

15. OTHER CREDITORS: amounts falling due within one year

	<i>31 March</i>	<i>31 March</i>
	<i>2026</i>	<i>2025</i>
	<i>£000</i>	<i>£000</i>
Amounts due to fellow subsidiary undertakings	447	155
Other taxes and social security costs	886	999
Other creditors	527	561
	<u>1,860</u>	<u>1,715</u>

16. TRADE CREDITORS

Trade creditors are non-interest bearing and are on average normally settled on 16 day terms.

17. FINANCIAL LIABILITIES

	<i>31 March</i>	<i>31 March</i>
	<i>2026</i>	<i>2025</i>
	<i>£000</i>	<i>£000</i>
<i>Current</i>		
Forward currency hedging contracts	11	15
	<u>11</u>	<u>15</u>
<i>Borrowings</i>		
	<i>31 March</i>	<i>31 March</i>
	<i>2026</i>	<i>2025</i>
	<i>£000</i>	<i>£000</i>
Short-term group borrowings	22,562	36,134
	<u>22,562</u>	<u>36,134</u>

Short-term bank loans and group borrowings

There were no bank loans or group borrowings (2025 - none) extending over more than five years. The Company's obligations in respect of short term and longer term bank loans are all supported by guarantees, letters of awareness or a keep-well agreement from the ultimate parent company.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

18. SHARE CAPITAL

	<i>Authorised 31 March 2026 No.</i>	<i>Authorised 31 March 2025 No.</i>
Ordinary shares of £1 each	110,000,000	110,000,000
Ordinary shares of 1 Euro each	102,000,000	102,000,000
	<i>31 March 2026 £000</i>	<i>31 March 2025 £000</i>
Ordinary shares of £1 each	110,000	110,000
Ordinary shares of 1 Euro each	66,254	66,254
Total authorised share capital	176,254	176,254
	<i>Allotted, called up and fully paid 31 March 2026 No.</i>	<i>Allotted, called up and fully paid 31 March 2025 No.</i>
Ordinary shares of £1 each	36,163,314	36,163,314
Ordinary shares of 1 Euro each	27,045,568	27,045,568
	<i>Allotted, called up and fully paid 31 March 2026 £000</i>	<i>Allotted, called up and fully paid 31 March 2025 £000</i>
Ordinary shares of £1 each	36,163	36,163
Ordinary shares of 1 Euro each	17,569	17,569
Total issued share capital	53,732	53,732

Ordinary shares of £1 each are translated to Euros at 1.60928, being the exchange rate ruling at the time of converting the functional currency from Sterling to Euros.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

19. RESERVES

Analysis by item recognised in other comprehensive income for each component of equity:

	<i>Fair value reserve of financial assets at FVOCI</i>		<i>Cash flow hedge reserve</i>	<i>Retained earnings</i>	<i>Total Equity</i>
	<i>£000</i>	<i>£000</i>	<i>£000</i>	<i>£000</i>	<i>£000</i>
<i>Year ended 31 March 2025</i>					
Other comprehensive income that may be reclassified to profit or loss in subsequent periods:					
Net movement on cash flow hedges (net of tax)	-	53	-	-	53
Other comprehensive income that will not be reclassified to profit or loss in subsequent periods:					
Net unrealised loss on financial assets at FVOCI (net of tax)	(1,534)	-	-	-	(1,534)
Other comprehensive (loss)/income for the year	(1,534)	53	-	-	(1,481)
<i>Year ended 31 March 2026</i>					
Other comprehensive income that may be reclassified to profit or loss in subsequent periods:					
Net movement on cash flow hedges (net of tax)	-	3	-	-	3
Other comprehensive income that will not be reclassified to profit or loss in subsequent periods:					
Realised gain on financial assets at FVOCI (net of tax)	-	-	1,309	-	1,309
Net unrealised gain on financial assets at FVOCI (net of tax)	1,300	-	-	-	1,300
Other comprehensive income /(loss) for the year	1,300	3	1,309	-	2,612

Fair value reserve of financial assets at FVOCI

This reserve records fair value changes on fair value through other comprehensive income unlisted equity investments.

Cash flow hedge reserve

The cash flow hedge reserve is used to record the portion of the gain or loss on a hedging instrument in a cash flow hedge that is determined to be an effective hedge. The fair value of forward currency exchange contracts were determined using quoted forward exchange rates matching the maturity of the contracts. The cash flow hedges of the expected future sales and costs in 2026 were assessed as effective and an unrealised loss of £9,000 was included within other comprehensive income, net of tax, and net of the reversal of the unrealised loss of £12,000 recognised in the previous year.

20. PROVISIONS

	<i>£000</i>
At 31 March 2025	630
Remeasurement of Provision	445
At 31 March 2026	1,075
<i>Analysed as</i>	
Non-current	1,075

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

20. PROVISIONS (CONTINUED)

The Company has made dilapidation provisions for future reinstatement works required for the leased offices the Company currently occupies. The provisions are based on past experience and through the advice of specialist surveyors.

21. CONTINGENT LIABILITIES AND COMMITMENTS

The Company entered into a joint guarantee with Marubeni Corporation to guarantee trading and other obligations of fellow subsidiaries and associates. At 31 March 2026, contingent liabilities in respect of these were £12,470,000 (31 March 2025 - £19,284,000).

Effectively, the Company has a contingent liability in respect UK multi-employer pension scheme disclosed in Note 22 for which it is the principal sponsoring employer of this scheme and should other participating employers be unable to meet their own obligations these would have to be met by the Company.

22. PENSION COMMITMENTS

Year ending 31 March 2026

For some employees, the Company operates a funded pension plan providing benefits for its employees based on final pensionable salary. The assets of the Fund are held in a separate trustee administered fund.

Under the defined benefit scheme, each member's pension at retirement is related to their pensionable service and final pensionable salary. The weighted average duration of the expected benefit payments from the scheme is around 13 years. The defined benefit scheme is operated from a trust, which has assets which are held separately from the Company, and trustees who ensure the Fund's rules are strictly followed.

An actuarial valuation as at 31 March 2026 was performed at the accounting date by an independent qualified actuary in accordance with IAS 19.

The funding target is for the Fund to hold assets equal in value to the benefits earned by the members of the Fund. If there is a shortfall against this target, then the Company and trustees will agree on deficit contributions. There is a risk to the Company that adverse experience could lead to a requirement for the Company to make additional contributions to recover future deficits that arise.

The asset ceiling has been applied to restrict the surplus to nil in the accounting disclosures under IFRIC interpretation 14.

The Company's treatment of actuarial gains and losses are to recognise them immediately through other comprehensive income. Contributions are set based upon funding valuations carried out every three years; the next valuation is due on 31 March 2028 after the 31 March 2025 report was completed recently. No contributions are due to be paid to the Fund during the 2026/2027 accounting period.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

22. PENSION COMMITMENTS (continued)

Reconciliation of the present value of the defined benefit obligation

	£'000's 2025/26	£'000's 2024/25
Present value of defined benefit obligation at beginning of year	24,942	27,995
Interest on defined benefit obligation	1,395	1,327
Actuarial (gain)/loss on scheme liabilities due to:		
Changes in financial assumptions	(907)	(3,551)
Changes in demographic assumptions	(99)	(168)
Experience adjustments on benefit obligations	266	63
Benefits paid	(969)	(724)
Present value of defined benefit obligation at end of year	24,628	24,942

Reconciliation of fair value of scheme assets

	£'000's 2025/26	£'000's 2024/25
Fair value of scheme assets at start of year	30,061	33,291
Interest on scheme assets	1,686	1,581
Actuarial (loss) on scheme assets	(478)	(4,087)
Benefits paid	(969)	(724)
Fair value of scheme assets at end of year	30,300	30,061

Amounts to be recognised in the balance sheet

	£000's 31.Mar.25	£000's 31.Mar.24
Present value of funded obligation	(24,628)	(24,942)
Fair value of scheme assets	30,300	30,061
Surplus	5,672	5,119
Impact of asset ceiling	(5,672)	(5,119)
Net liability in balance sheet	-	-

Amounts to be recognised in the income statement £Nil (2025 £Nil)

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

22. PENSION COMMITMENTS (continued)

Total amount recognised in Other Comprehensive Income (OCI)

	£000's 2025/26	£000's 2024/25
Net actuarial gain/ (loss)		
Changes in financial assumptions	907	3,551
Changes in demographic assumptions	99	168
Experience adjustments on benefit obligations	(266)	(63)
Actual return on scheme assets less interest on scheme assets	(478)	(4,087)
Impact of asset ceiling	(262)	431
	<u>-</u>	<u>-</u>
Actuarial gain/ (loss) recognised in OCI	-	-
Movement in the impact of the asset ceiling		
Effect of asset ceiling at the start of the period	(5,119)	(5,296)
Interest on the asset limit	(291)	(254)
Change in the asset limit other than interest and exchange	(262)	431
	<u>(5,672)</u>	<u>(5,119)</u>

Scheme assets:	£000's 31.Mar.26	% 31.Mar.26	£000's 31.Mar.25	% 31.Mar.25
Corporate bonds	8,906	29%	9,410	31%
Liability driven Investments	11,554	38%	11,392	38%
Absolute return funds	3,521	12%	3,397	11%
Asset-backed securities	4,492	15%	-	-
Cash	1,827	6%	5,862	20%
	<u>30,300</u>	<u>100%</u>	<u>30,061</u>	<u>100%</u>

Actual return on scheme assets	£000's 2025/26	£000's 2024/25
	<u>1,208</u>	<u>(2,506.4)</u>

Principal actuarial assumptions at the balance sheet date

	31. Mar.26	31.Mar.25
Discount rate	6.1%	5.7%
Retail Price Index (RPI) inflation	3.4%	3.2%
Consumer Price Index (CPI) inflation	3.2%	2.9%
Pension increases linked to RPI price inflation subject to a maximum of 5% pa:	3.2%	3.1%
Pension increases linked to CPI price inflation subject to a maximum of 2.5% pa:	2.1%	2.0%
Life expectancy of male aged 65 in year of accounting date	22.4	22.0
Life expectancy of male aged 65 in year of accounting date + 20 years	23.7	23.3
Life expectancy of female aged 65 in year of accounting date	24.8	24.7
Life expectancy of female aged 65 in year of accounting date + 20 years	26.1	26.0

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
for the year ended 31 March 2026

22. PENSION COMMITMENTS (continued)

Estimated contributions

The employer's best estimate of contributions to be paid to the scheme by the company next year is nil. The employer's best estimate of contributions to be paid to the scheme by employees next year is Nil.

Sensitivity of obligations to alternative assumptions <i>(gain) / loss on defined benefit obligation</i>	<i>£000's</i> <i>31.Mar.26</i>	<i>£000's</i> <i>31.Mar.26</i>
<i>Discount rate</i>	<i>+0.5% pa</i>	<i>-0.5% pa</i>
Effect on defined benefit obligation of a 0.5% change	(1,542)	1,708
<i>Price inflation</i>	<i>+0.5% pa</i>	<i>-0.5% pa</i>
Effect on defined benefit obligation of a 0.5% change	1,292	(1,211)
<i>Life expectancy</i>	<i>-1 year</i>	<i>+ 1 year</i>
Effect on defined benefit obligation of a 1 year change	(694)	682

These sensitivities have been calculated to show the movement in the defined benefit obligation in isolation, and assuming no other changes in market conditions at the accounting date. This is unlikely in practice – for example, a change in discount rate is unlikely to occur without any movement in the value of the assets held by the Fund.

23. RELATED PARTY TRANSACTIONS

The Company has taken advantage of the exemption under paragraph 8(k) of FRS101 not to disclose transactions with fellow wholly owned subsidiaries. There were no other related party transactions in the period.

Directors' loans

No Directors' loans were made in the year.

24. ULTIMATE PARENT COMPANY

The ultimate parent company and controlling party is Marubeni Corporation, which is incorporated in Japan. Copies of Marubeni Corporation's financial statements, which represent the only group in which this company's financial statements are included, can be obtained from Marubeni Corporation's head office at: 4-2, Ohtemachi 1-chome, Chiyoda-ku, Tokyo, 100-8088, Japan or online at: https://ssl4.eir-parts.net/doc/8002/ir_material_for_fiscal_ym19/206105/00.pdf

